

Appendix 5 - New Capital for 20222/23 MTFS Programme

Description of Capital Bids	Directorate Area	2022/23 (£'000)	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	Total (£'000)	Indicative annual Revenue Cost of Borrowing £000	Funding Source (LBH Borrowing, External, Self Financing borrowing)
<u>Creation of in borough residential care facility</u> The Council has a significant need to accommodate looked after children. Currently the need is met through out of borough placements which are expensive and can involve extended travel. The aim of this project is to provide these services in borough thus reducing cost, improving quality and reducing travel. This will be achieved through the conversion of existing Council properties and/or property acquisition in borough. At this stage it is not possible to identify individual properties. This scheme is funded by Council borrowing but the scheme is included in the capital programme on the basis that it will be self-funding through the savings achieved after paying back the cost of financing the investment.	Children's	500	2,700	3,000	0	0	6,200		Self-Financing
<u>Parks Asset Management</u> As part of the preparation of the new Parks and Greenspaces Strategy, a Parks Asset Management Plan has been developed. The condition of all current assets and remaining life span have been inspected and assessed. A replacement cycle and cost per item has been established and the annualised cost established across the whole park estate. The current allocation of £300,000 is only sufficient to attend to the most immediate health and safety issues and critical improvements to infrastructure. The preparation of the Parks Asset Management Plan has identified that to complete an adequate programme of replacement each year requires an uplift in the budget of £941,000 per annum. This bid allows for one year of investment and is funded by Council borrowing.	Environment & Neighbourhood	941	0	0	0	0	941	52	LBH Borrowing

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<u>Active Life in Parks</u> As part of the preparation of the new Parks and Greenspaces Strategy, a Parks Asset Management Plan has been developed. In addition, the Sport and Physical Activity Strategy identifies the sporting, play and outdoor fitness priorities for the borough. The condition of all current assets and remaining life span have been inspected and assessed. A replacement cycle and cost per item has been established and the annualised cost established across the whole of the sporting, play and fitness resources within parks. This bid allows for one year of investment and is funded by Council borrowing.	Environment & Neighbourhood	469	0	0	0	0	469	26	LBH Borrowing
<u>Buildings and site facilities at New River Sports and Fitness</u> The New River site brings with it a need to maintain and improve the buildings and sporting facilities on site so that they remain safe, operational and fit for purpose for paying customers. The 9th March 2021 Cabinet report included a separate annex D covering the lifecycle costs over 15 years. That report identified an average investment of £336k pa. However, the investment requirements are front loaded with investments of £420k year 1 and 2 and £533k years 3-5. A review of the whole service is expected in year 3 of operation 2024/25. This review will be supported by a full site building review and future investment needs. This scheme is funded by Council borrowing but the scheme is included in the capital programme on the basis that it will be self-funding through the additional income achieved after paying back the cost of financing the investment.	Environment & Neighbourhood	420	420	533	533	533	2,439		Self-Financing
<u>OFM Security - Body Cameras and Radios</u> This bid is for the purchase of body cameras and radios for staff engaged in security works at various public sites to enhance safety. The radios will be provided to a wider range of staff to enhance their productivity. This bid allows for one investment and a year five investment and is funded by Council borrowing.	Environment & Neighbourhood	36	0	0	0	6	42	2	LBH Borrowing

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<u>Parks Leased Buildings - Legal requirement to meet minimum of EPC Grade E by April 2023</u> This scheme is to supplement an existing scheme to bring the Parks Operational buildings to a compliant position for the 1st April 2023. This bid is funded by Council borrowing.	Environment & Neighbourhood	500	250	0	0	0	750	41	LBH Borrowing
<u>OFM – Vehicles</u> This scheme is to replace the vehicles currently hired from Veolia with Council owned vehicles. This bid is funded by Council borrowing.	Environment & Neighbourhood	0	200	0	0	0	200	11	LBH Borrowing
<u>Parkland Walk footbridge replacement work</u> Parkland Walk is London longest linear nature reserve and is held up by, or goes under seven bridges managed by the Parks Service. Many of the bridge structures have been in place for over 140 years and require major refurbishment or replacement. The current programme (£3.6m) covers works to three bridges and investigation and monitoring of a fourth bridge. Refurbishment works have commenced on site on two bridges and the third bridge which is being replaced will be submitted for planning permission in September with works taking place in 2022/23. It is anticipated that to complete the refurbishment / replacement of the four remaining bridges and to resurface the whole length of the walk (4km) a further £10m will be required over five years to complete the works (the fifth year of which being outside of this MTFS period). The works are required to prevent the collapse / failure of the bridge structures and ensure that the public can continue to enjoy all the benefits of Parkland Walk. This bid is funded by borrowing.	Environment & Neighbourhood	0	2,000	2,000	2,000	2,000	8,000	440	LBH Borrowing
<u>Street lighting maintenance</u> This bid is for additional resource in 2026/27 to supplement the existing programme. This bid is funded by Council borrowing.	Environment & Neighbourhood	0	0	0	0	239	239	13	LBH Borrowing

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<u>Upgrade Parks lighting</u> This scheme brings investment into the street lighting in parks and will integrate it with the Council's street lighting system. The scheme includes the conversion to LED lighting, the installation of central management system (CMS) nodes and the replacement of life-expired lighting columns (2/3rds of all columns). The return on investment for LEDs is 7-9 years, for CMS is 10-11 years and column replacement improves health and safety. This bid is funded by Council borrowing.	Environment & Neighbourhood	475	475	0	0	0	950	52	LBH Borrowing
<u>Tree planting - Street & Greenspace Greening Programme</u> The current capital scheme of £100k per annum allows the planting of circa 180 new street trees per annum. In an average year the council currently fells around 300 trees that are dead, diseased, dying or implicated in damaging structures. The increase in funding will allow the council to directly ensure that it at least maintains a net neutral position in terms of its tree stock. Additional, sponsorship by residents of street trees and celebration trees, external grants and Neighbourhood CIL will continue to be applied for to increase the level of tree planting to a net positive position each year. This bid is funded by Council borrowing.	Environment & Neighbourhood	75	75	75	75	75	375	21	LBH Borrowing
<u>Waste - Street Washing-Cleansing equipment</u> Initial work has identified efficiencies can be achieved through increased mechanised cleansing of high roads but will need the support of smaller Tenax MaxWind push-along electric sweeper units or equivalent (£16k per unit, up to six required) to achieve an overall reduction in manual cleansing resource for MTFS mechanical cleansing and THFC full cost recovery savings. This bid is funded by Council borrowing.	Environment & Neighbourhood	96	0	0	0	0	96	5	LBH Borrowing

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<u>"Out of the Box" outreach services</u> This is a joint application by the Haringey Library Service and the Haringey Adult Learning Service (HALS) to procure 3 mobile digital units that can be used as pop up digital inclusion facilities in libraries, and provide digital outreach in venues including residential settings (adults and children's), youth and community centres and one off local events. Although each digital inclusion programme will be co-designed with external partners, the Library Service and HALS envisage the digital inclusion activity focusing on helping participants access local services, secure advice (on matters ranging from employment to debt, fuel poverty or domestic violence), manage shopping and finances, upgrade their work-related digital skills through formal training, become more active citizens, stay connected to their families and communities, inform local placemaking activity and stay safe online through building media/information literacy. This bid is funded by Council borrowing.	Housing Regen and Planning	46	0	0	0	0	46	3	LBH Borrowing
<u>Highways Asset Maintenance Programme</u> Local authorities are legally obliged to maintain their respective highways, providing safe and expedient movement to, from and around their networks. Decisions on the way the Council manages its highways have economic, social, and environmental impacts and need to be made carefully. For example, for every £1 invested in highway maintenance, the Department for Transport considers a minimum net local economic benefit yield of £4. Recent condition surveys have indicated there is a need for investment in the borough's highway assets. This bid is funded by Council borrowing for the first year (2022/23). Thereafter it has been assumed that there will be grant funding available to undertake the work.	Environment & Neighbourhood	3,985	3,985	3,985	3,985	3,985	19,925	219	LBH Borrowing & External Grant

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<p><u>Enabling Staff to Support Residents in Need</u></p> <p>This new investment in the Council's "web offering" will enable Council staff to:</p> <ul style="list-style-type: none"> (i) Spend more time with residents who need us the most, (ii) Ensure we understand the resident better, (iii) Reduce the number of people residents need to speak to solve their issue. <p>We want to achieve the above objectives by investing in new technology to provide state of the art, online tools for residents who can and want to transact with us in that way. Looking at the whole person's (or household's) needs in one place in an easy to manage format. We want to bring together basic information we have on residents to one trusted place, so residents do not get lost between services and we deliver a complete service offer. (Apply once/Contact once principle). Release capacity to enable staff to work with more vulnerable or higher need residents. This will mean investing in new digital techniques that support the way our residents want to do business with us – but also investing to ensure digital inclusion and a policy of 'no one left behind' is in place.</p>	Customers Transformation and Resources	1,000	750	0	0	0	1,750	96	LBH Borrowing
<p><u>Automation for Residents</u></p> <p>This bid is to implement technical tools that "automate" transactions for our residents. For example, automatically responding to "chat" and requests in diverse languages and the removal of any "clunky" processes where the Council appears to have slow or inefficient responses to requests for licences, services or enquiries. We know that automation will help to improve the speed at which we do things, allowing us to reduce unnecessary manual handling of information and processes and thereby enabling us to be able to afford the areas of growth in demand for support which are unavoidable. The bid is designed to allow the Council to use funds flexibly to implement automation projects to test which will make the most impact for the Council and provide new solutions for our workforce, customers and businesses.</p>	Customers Transformation and Resources	250	250	0	0	0	500	28	LBH Borrowing

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<u>Building A Strategic Data Led Council</u> We need to improve our grip on data and how we use it. To do this we need investment to put Haringey on a par with leading London Authorities in a range of data management and integration tools, to help us to look closely at communities, households and individuals and understand the impact of our investments or plans - and to create conversations with residents and businesses that are appropriately targeted, relevant and productive. Data strategies are a growing area for large organisations and require specialist technical staff and storage techniques in order to examine the data we hold and present it in a meaningful manner back to Members and Officers in order to ensure that resources are correctly being allocated and that the results from these programmes are having the desired effect for our community. This investment will help us understand what is going on across the borough, examine root causes of complex issues and more about how we can work most effectively with our communities and partners to realise greater equality and access to support across the Borough for all. This project includes resourcing a new Procurement System required due to legislative changes.	Customers Transformation and Resources	1,000	1,000	500	0	0	2,500	138	LBH Borrowing
<u>Data Centre and New Civic Centre</u> Digital infrastructure to support a modern Council corporate headquarters. In addition to the costs of infrastructure to support the Civic Centre, we need to be able to move the CCTV and Data Centre out of River Park House in the near future and provide a more permanent 'home' for them. A single move, to premises outside the Civic Centre, will enable the Council to minimise the risks associated with such moves and the solution will provide both capability to the Council over the period of development of the Civic Centre, but will also provide the longer-term capability required, off-site from the main building, enabling our vision of a minimal carbon building. This bid is to realise the technical infrastructure, audio visual and requisite data centres to be created to support our ambitions for our new Civic Centre.	Customers Transformation and Resources	1,500	1,000	1,500	500	0	4,500	248	LBH Borrowing

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<u>Asset Management of Council Buildings</u> This bid is for ongoing investment in the Councils built assets held in the corporate / operational estate. This includes the repair, refurbishment or replacement of fixed assets including M&E, and building fabric, to ensure the buildings remaining in an operationally acceptable state and support the Council's accommodation strategy and the Council's service delivery buildings. It may also include minor works to deliver improvements, alterations and funding for essential safety & compliance works. This bid is funded by Council borrowing.	Housing Regen and Planning	4,700	3,000	1,500	2,100	2,000	13,300	732	LBH Borrowing
<u>Civic Centre Annex</u> The estimated cost of the overall Civic Centre & Civic Centre Annex project is currently estimated at £54m. There is currently £24m within the approved GF capital programme. This bid is to ensure that there is sufficient budget provision to complete the project. This scheme is funded by Council borrowing but the scheme is included in the capital programme on the basis that it will be self-funding through the savings achieved after paying back the cost of financing the investment.	Housing Regen and Planning	9,000	9,000	9,000	2,500	500	30,000		Self-Financing
<u>Road Casualty Reduction</u> Haringey Council is committed to improving road safety for all users and, in particular, to provide improved conditions for vulnerable road users, cyclists and pedestrians in the Borough. The Council is producing a Road Safety Strategy and Action Plan (RSSAP) to support Vision Zero. The RSSAP will assist in prioritising future infrastructure investment (e.g. locations of new crossings etc) that require an improved facility or safety measures, and make improvements to walking and cycling routes and facilities within the Borough. The RSSAP will include accident and casualty data analysis to devise a ranking system to identify the locations and priority order for future road accident reduction engineering projects and associated infrastructure spend. This bid is funded by Council borrowing for the first year (2022/23). Thereafter it has been assumed that there will be grant funding available to undertake the work.	Environment & Neighbourhood	1,600	1,600	1,600	1,600	1,600	8,000	88	LBH Borrowing & External Grant

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<u>Wildflower Meadow Planting</u> The Council is developing a new Biodiversity Action Plan (BAP) as part of its Parks and Greenspaces Strategy, a key plank of the BAP will be the diversification of the landscape within Haringey to support a greater range of species and habitats. This proposal seeks to support the establishment of a wide range of meadow habitats at different scales. There is significant opportunity for community involvement in the establishment and management of meadows. This is a 2 year pilot - of a proposed 5 year programme following outcome of pilot. This bid is funded by Council borrowing.	Environment & Neighbourhood	80	80	0	0	0	160	9	LBH Borrowing
<u>Capital Programme Contingency</u> This proposal is for the creation of capital contingency in the capital programme to assist in managing any unforeseen variations. This bid is funded by Council borrowing.	Customers Transformation and Resources	1,000	0	0	0	0	1,000	55	LBH Borrowing

27,673	26,785	23,693	13,293	10,938	102,382	2,277
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